



STATE OF MICHIGAN  
**DEPARTMENT OF TRANSPORTATION**  
LANSING

RICK SNYDER  
GOVERNOR

KIRK T. STEUDLE  
DIRECTOR

August 1, 2014

Mr. Russell Jorgenson  
Division Administrator  
Federal Highway Administration  
315 West Allegan Street, Room 211  
Lansing, Michigan 48933

Dear Mr. Jorgenson:

The Michigan Department of Transportation (MDOT) is the lead state for the pooled fund study, TPF-5(308); titled, The Use of Bridge Management Software in the Network Analysis of Big Bridges. MDOT accepts the role of lead agency and agrees to receive, obligate, expend, and manage contributions from participating agencies.

The participating agencies are requested to submit a copy of this letter with their funding transfer request form for this project to their respective Federal Highway Administration Division Office for concurrence.

If you have any questions or need additional information, please contact Andre' D. Clover at 517-636-6053 or [clovera@michigan.gov](mailto:clovera@michigan.gov).

Sincerely,

Steven C. Bower, P.E.  
Engineer of Research

Cc: MT Chaudhry, FHWA  
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